## **HSA Initiatives Workplan Template**

## **2020 Updated Version**

As part of the ongoing effort to support the Health and Safety Associations (HSAs) in planning, reporting on, and assessing activities and outcomes, WorkSafeBC has reviewed and updated the HSA initiatives Workplan Template.

In 2020, WorkSafeBC conducted a survey to gather feedback from the HSAs on the Initiatives Workplan Template. We appreciate your feedback and have reviewed and analyzed the challenges and recommendations raised. The goals of this revised HSA Initiatives Workplan Template are to:

- Address major challenges that the HSAs have identified in the current HSA Initiatives Workplan Template
- Align the HSA Initiatives Workplan Template format with other WorkSafeBC templates (e.g. COR Workplan Template) to ensure consistency
- Improve reporting on initiative outcomes

**Effective from May, 2020**, the revised HSA Initiatives Workplan Template will be used by the HSAs. The HSA Initiatives Workplan Template will help you:

- Align your initiatives and activities with your strategic objectives/goals.
- Plan your initiatives or endeavour by outlining the activities to be accomplished, inputs needed, budget required, timeframes to follow, and outcome anticipated.
- Manage implementation of your initiatives by enabling you to track implementation against expectations
- Report on your progress in implementing the initiatives by sharing information in the "Workplan Measurement" section, and evaluate your outcomes by identifying the
  - Data collection methods to be used
  - Time frame(s) for collecting outcome evaluation data
  - · Outcomes achieved at the end of the fiscal year
  - KPI alignment

WorkSafeBC expects the HSA Initiatives Workplan will reflect the scope and cost of your initiatives and assist by assigning a dollar value against the HSA's overall budget. Workplans are not intended to include all activities or initiatives undertaken by your organization in the upcoming year. Rather, focus on your "key initiatives" or activities you will undertake to address and impact the primary trends within your industry. You will explain what you are going to emphasize in the coming year; in most cases, you will have two or three key initiatives and rarely will you have more than five.



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#### Section A: HSA Overview

HSA Name	go2HR
Year of Workplan	2021-22

#### **HSA Vision**

The health and safety of workers is a priority in all tourism and hospitality businesses across British Columbia.1

#### **HSA Mission**

To elevate BC's tourism and hospitality workplace OHS practices that support a culture of health and safety and continual improvement.1

1. The vision and mission will be revisited at our strategic planning session later this month, and at our advisory committee meeting, before being finalized.

## Section B: Summary of Strategic Objectives and Initiatives

Based on the information from your strategic plan, please kindly indicate (at a high level) the strategic objectives/priorities of your organization for the upcoming year, and the **key initiatives** that your HSA has planned out under each objective/priority. In most cases, you will have two or three key initiatives and rarely will you have more than five.

#	Strategic Objective/Priority	<b>Key Initiative</b> (note: there could be multiple initiatives under the same strategic objective)	Time Frame	KPI
1	Increase the visibility and use of health and safety association resources and activities across tourism and hospitality industry via targeted outreach	Source, secure and implement a database management system (DBMS)/customer relationship management (CRM) system to develop and build comprehensive employer contact information in order to increase our effectiveness and expand our industry reach.	April 21 – March 22	CRM/DBMS in place, with existing CU data validated and migrated to it

Revamp website, including user interface, organization and accessibility and further build on communication strategy to promote key health and safety information to industry employers, encouraging wider use of website.	April 21 - March 22	Publication of redeveloped content and redesigned H&S section of website will lead to increased awareness of and uptake in HSA resources, demonstrated, in part, by:  Target of 30,000 visits to the health and safety section of the website.  Target of 10,000 resource library downloads.  Target of 150 completions of Safety Basics Assessment.  Creation of a clear communication strategy to promote the content and website  Launch four targeted campaigns during the FY
Expand health and safety training offering to help promote higher standards of health and safety in the industry	April 21 – March 22	Enhanced LMS to streamline the existing training suite.  Existing courses are enhanced/updated.

	Foundations of Workplace Safety course registrations: 100  New learning centre landing page views: 1000  Addition of two new H&S training courses to existing suite by end of FY.
Continue with outreach efforts, including increased online offerings, attendance at conferences and events, hosting advisory committee meetings and roundtables and involvement in regional initiatives (Biosphere) and Canadian Associations for Safe Hospitality (CASH), BC Tourism Resiliency program. Continue to support industry with COVID-19 recovery efforts via targeted outreach and resources.	Further exposure of HSA through outreach efforts.  Host four advisory committee meetings with input provided into all key initiatives by committee members.  Hold two roundtables.  An increase in membership of Biosphere program, leading to further opportunities to provide health and safety support to businesses.  A greater awareness of the national landscape and opportunities to collaborate on health and safety projects with CASH.  Industry support during COVID-19 recovery as a part of the tourism resiliency network.

2	Increase employer understanding of claims management from injury occurrence to return to work	Identify and drill down on the specific challenges that employers are facing with regard to claims (furthering the work undertaken in 20-21). Constitute a panel of industry professionals and experts to provide inputs and lay the groundwork for initiatives to help support employers with  Understanding significant claims cost drivers  Navigating the claims process  Facilitating timely RTW	April 21 – March 22	Priorities identified in the area of claims management Shortlist of possible initiatives to address needs Implement development of new initiatives
		Develop and publish content for injury management section on website, based on recommendations from technical advisory committee		The addition of a dedicated section on the website to house key content to support employers with injury management.  Increased employer awareness and utilization of injury management resources on website.

3	Support tourism and hospitality	Conduct an environment scan, and solicit	Obtaining intelligence
	employers in addressing sexual	feedback from key stakeholders to	related to sexual
	harassment/violence in the	inform the development of initiatives to	harassment/violence
	workplace	reduce sexual harassment/violence in	related issues and
		the workplace. (In conjunction with	challenges in tourism and
		proposed Justice Canada initiative,	hospitality workplaces
		subject to approval)	Framework for necessary resource development and communications strategy

## Section C: Workplan Template - Initiative 1.1

Based on the initiatives you have identified in the <u>Section B</u>, indicate the key activities you will undertake **under each initiative** (focus on activities that will incur high budget/cost). **Please complete one workplan for each initiative**.

Initiative	Source, secure and implement a database management system (DBMS)/customer relationship management (CRM) system to develop and build comprehensive employer contact information in order to increase our effectiveness and expand our industry reach.
Initiative Goal/ Expectation	Reach and educate more employers on a range of health and safety topics and resources offered by go2HR in order to help influence behaviour and increase knowledge of occupational health and safety.
	Maintain accurate contact information for employers to increase effectiveness of future communication efforts.
	To become known for the timely dissemination of key industry updates and information pertaining to occupational health and safety, which will be facilitated by the addition of an effective database/CRM.

Please fill out below **columns highlighted in blue** when you complete the workplan. The **orange column** needs to be completed at the end of the fiscal year when all activities are completed.

Part 1: Workplan Details List the key activities you will undertake in this initiative.								
Activity Description	Activity Category (Note: this should align with info from your budget template)	Inputs	Budget	Time Frame/ Completion Date	Anticipated Output	Actual Output		
Research and secure a DBMS/CRM to meet HSA needs and import existing contact information and update	Marketing/Outr each Other type:	Staff and new technology	\$3000	End of August	Contract to secure DBMS/CRM			

as current information			
becomes available			

#### **Part 2: Workplan Measurement**

Outcome Indicator	Outcome Type	Time Frame	Please specify date	Data Collection	<ul> <li>For medium/long term outcomes, evaluate milestones achieved at the end of this fiscal year</li> </ul>
Employers across BC have a greater understanding of HSA and health and safety	Knowledge-Based Outcomes Other outcome type:	Medium Term 1~3 years	April 21 – March 22 - ongoing	Volume of enquiries received, use of go2HR resources, anecdotal information	
Employers are becoming more engaged with HSA and utilizing the range of resources available to them	Behaviour-Based Outcomes Other outcome type: general awareness and engagement with HSA	Medium Term 1~3 years	April 21 – March 22 - ongoing	Resource downloads, online feedback, employer visits, roundtables, webinars	
Timeliness and frequency of health and safety updates and information being shared due to ongoing	Knowledge-Based Outcomes Other outcome type: building a reliance on HSA	Short Term <1 year	April 21 – March 22 - ongoing	Open rate of newsletters and eblasts, attendance at	

maintenance on	for the latest		events and	
DBMS/CRM	updates		surveys	

Below are blank templates pre-copied for you. Please click on the "expanding sign" on the left of the heading to expand the template and fill out one for each initiative indicated in Section B. Please update initiative numbers accordingly.

## Section C: Workplan Template - Initiative 1.2

Based on the initiatives you have identified in the <u>Section B</u>, indicate the key activities you will undertake **under each initiative** (focus on activities that will incur high budget/cost). **Please complete one workplan for each initiative**.

Initiative	Revamp website (user interface, organization and accessibility) and further build on communication strategy to promote key health and safety information to industry employers, encouraging wider use of website.
Initiative Goal/ Expectation	Enhance quality of resource offerings and relevance of marketing and communication efforts with employers across the province. This will be achieved via improved web content and showcasing our program offerings in a more appealing way.

Please fill out below **columns highlighted in blue** when you complete the workplan. The **orange column** needs to be completed at the end of the fiscal year when all activities are completed.

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Activity Description	Activity Category (Note: this should align with info from your budget template)	Inputs	Budget	Time Frame/ Completion Date	Anticipated Output	Actual Output
Contract consultant to design and develop website	Marketing/Outr each Other type:	Web developer, staff	\$5000	December	Improved user experience as they navigate our website	
Acquire new images, content and graphic design for website and	Marketing/Outr each Other type:	Graphic designer, photographe r	\$2,000	September	New images and content	

for inclusion in outreach activities						
Plan and execute outreach campaign to promote new website content, in addition to an ongoing communication strategy, with tailored campaigns targeted to different industry employers and associations	Marketing/Outr each Other type:	Marketing consultant, staff	\$3,000	January	Clear, concise messaging to connect employers with relevant information, resulting in more enquiries and requests for support Ability to reach qualified industry stakeholders, via DBMS/CRM	

#### **Part 2: Workplan Measurement**

Outcome Indicator	Outcome Type	Time Frame	Please specify date	Data Collection	<ul> <li>Evaluate Outcomes Achieved</li> <li>For medium/long term outcomes, evaluate milestones achieved at the end of this fiscal year</li> </ul>
There is greater awareness of the HSA and employers are accessing more resources.	Behaviour-Based Outcomes Other outcome type:	Medium Term 1~3 years	April 21 – March 22 - ongoing	Website visits, newsletter and eblast open rate achieved, enquiries received, reports pulled from DBMS/CRM	

More employers are utilizing our suite of resources and tools because they are easier to find and there is more awareness	Behaviour-Based Outcomes Other outcome type:	Medium Term 1~3 years	April 21 – March 22 - ongoing	Monitoring of usage of website tools and resources	
Knowledge of health and safety is increasing as more and more employers access the resources and tools	Knowledge-Based Outcomes Other outcome type:	Medium Term 1~3 years	April 21 – March 22 - ongoing	Nature of conversations, complexity of information requested, data analysis on resources and online training	

## Section C: Workplan Template - Initiative 1.3

Based on the initiatives you have identified in the <u>Section B</u>, indicate the key activities you will undertake **under each initiative** (focus on activities that will incur high budget/cost). **Please complete one workplan for each initiative.** 

Initiative	Expand health and safety training offering to help promote higher standards of health and safety in the industry and establish HSA as a valuable resource for online health and safety courses
Initiative Goal/ Expectation	The addition of an enhanced learning management system to house suite of online course offerings.
	The identification of key gaps in health and safety related learning for tourism and hospitality businesses.
	Source course content to fill the gaps and create/personalise third party courses for industry, leading to addition of two new courses.

Please fill out below **columns highlighted in blue** when you complete the workplan. The **orange column** needs to be completed at the end of the fiscal year when all activities are completed.

Part	1: \	Wor	kplan	Deta	ils

Activity Description	Activity Category (Note: this should align with info from your budget template)	Inputs	Budget	Time Frame/ Completion Date	Anticipated Output	Actual Output
Conversion of existing courses to enhanced LMS platform and ongoing costs to	Training Other type:	Staff, consultant and technology	\$9000	September	3 existing courses converted	

host/associated technology costs						
Licence new training content that may be personalized to meet our industry needs. Training content will support industry employers and employees on key topic areas and needs identified	Training Other type:	Staff, consultant and technology	\$2,500	December	2 new courses licenced and personalized and published within LMS	
Create new Learning Centre on website to house access to LMS and associated training and educational resources	Training Other type:	Staff, consultant	\$2,500	December	New Learning Centre is published, with suite of training and educational resources	
Develop new webinar, podcast and article content to add to Learning Centre	Training Other type:	Staff, facilitators to deliver webinars and podcasts	\$2,500	March	4 webinars/podcasts and 4 articles created and published	
Launch marketing campaign to promote enhanced LMS, Learning Centre and suite of courses	Marketing/Outr each Other type:	Staff, marketing supplies	\$1,250	March	Marketing campaign leads to 100 course registrations and clicks on new Learning Centre	

#### Part 2: Workplan Measurement

Outcome Indicator	Outcome Type	Time Frame	Please specify date	Data Collection	For medium/long term outcomes,     evaluate milestones achieved at the     end of this fiscal year
The two new courses within LMS fill gap in current learning content	Knowledge-Based Outcomes Other outcome type:	Short Term <1 year	April 21 – March 22	Anecdotal information, surveys, feedback provided after completing courses	
More employers are aware of and using health and safety courses	Behaviour-Based Outcomes Other outcome type:	Medium Term 1~3 years	Ongoing	Monitor metrics for the courses to ascertain audience	
Knowledge of health and safety in the workplace has increased due to more uptake for online courses	Knowledge-Based Outcomes Other outcome type:	Medium Term 1~3 years	Ongoing	Expectation that an increase in knowledge will lead to greater awareness and responsibility – evidenced via	

	conversations,	
	range of enquiries	
	received, level of	
	employer comfort	
	with regard to key	
	health and safety	
	issues.	

## Section C: Workplan Template - Initiative 1.4

Based on the initiatives you have identified in the <u>Section B</u>, indicate the key activities you will undertake **under each initiative** (focus on activities that will incur high budget/cost). **Please complete one workplan for each initiative**.

Initiative	Continue with outreach efforts, including online offerings, attendance at conferences and events, hosting advisory committee meetings and roundtables and involvement in regional initiatives (Biosphere) and Canadian Associations for Safe Hospitality (CASH).
Initiative Goal/ Expectation	Raise profile of HSA and maximize opportunities to meet with and influence businesses across the province.
	Raise profile of health and safety through award sponsorship, rewarding individuals and organizations who go above and beyond to promote and practice safety in the workplace.

Please fill out below **columns highlighted in blue** when you complete the workplan. The **orange column** needs to be completed at the end of the fiscal year when all activities are completed.

Part 1: Workplan D	Details
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Activity Description	Activity Category (Note: this should align with info from your budget template)	Inputs	Budget	Time Frame/ Completion Date	Anticipated Output	Actual Output
Attend conferences, meetings and events during the year, to promote health and safety across the industry and encourage engagement	Conference/ Convention/ Meeting Other type:	Staff, Industry association partners	\$11,000	October 21 to March 22	Presence at all industry and safety conferences, meetings and industry engagement activities	

Hold advisory committee meeting during the year (1)	Conference/ Convention/ Meeting Other type:	Staff	\$1,500	By March 22	Facilitation of one in person meeting. Other meetings will be virtual	
Devise plan and deliver roundtables/virtual forums for partner associations	Consultation Services Other type:	Staff	\$2,500	By March 22	2 roundtables/ forums 2 Biosphere sessions	

#### **Part 2: Workplan Measurement**

Outcome Indicator	Outcome Type	Time Frame	Please specify date	Data Collection	<ul> <li>For medium/long term outcomes, evaluate milestones achieved at the end of this fiscal year</li> </ul>
Continue to raise awareness of HSA via outreach	Knowledge-Based Outcomes Other outcome type:	Medium Term 1~3 years	Ongoing	Information gathered during conferences and events	
Information and insights shared at advisory committee meeting will help to	Knowledge-Based Outcomes	Short Term <1 year	By March 22	Information provided by committee will be documented in	



shape some future initiatives and help validate some of the ongoing projects  Regional committee representation helps ensure that we capture all the "top of mind" issues for businesses across the province	Other outcome type:			meeting notes and used to help guide future initiatives	
Knowledge sharing, relationship building and general exposure to different regions, via roundtables and forums  Feedback obtained via Survey Monkey, to gauge the value of such outreach efforts	Knowledge-Based Outcomes Other outcome type	Medium Term 1~3 years	By March 22	Analyze Survey Monkey feedback from event attendees  Review metrics around uptake for the events and subsequent follow up contact from those who attended	
Determine the perceived value of expanding CUs that we serve, whether there is demand and support for this and make an informed	Knowledge-Based Outcomes Other outcome type	Medium Term 1~3 years	By March 22	Information from associations representing other CUs will help to inform the direction that we take	

decision regarding whether to proceed			

## Section C: Workplan Template - Initiative 2.1

Based on the initiatives you have identified in the <u>Section B</u>, indicate the key activities you will undertake **under each initiative** (focus on activities that will incur high budget/cost). **Please complete one workplan for each initiative**.

Initiative	Identify and drill down on the specific challenges that employers are facing with regard to claims (furthering the work undertaken in 20-21), to provide inputs and lay the groundwork for initiatives to help support employers with understanding significant claims cost drivers, navigating the claims process, and facilitating timely RTW
Initiative Goal/ Expectation	Employers will have easier access to relevant, straightforward resources to help them manage worker injuries, better understand the claims process and be able to encourage a more timely return to work following an injury  Increase educational resources available to employers to help them better understand the workers compensation framework, claim cost drivers and their impact on premiums.

Please fill out below **columns highlighted in blue** when you complete the workplan. The **orange column** needs to be completed at the end of the fiscal year when all activities are completed.

Part 1: Workplan Details List the key activities you will undertake in this initiative.							
Activity Description	Activity Category (Note: this should align with info from your budget template)	Inputs	Budget	Time Frame/ Completion Date	Anticipated Output	Actual Output	

Analyze results of	Consultation		\$2,000	By December	Priorities identified	
*			φ <b>∠,</b> 000	•		
employer survey and	Services			2021	in the area of claims	
focus group,	Other type:				management	
commissioned in	other type.					
previous FY, in order to						
identify key employer					Shortlist of possible	
challenges and prioritize					initiatives to	
the required action					address needs	
items						
					Implement	
Constitute a panel of					development of new	
industry representatives					initiatives	
and injury management						
experts to provide						
guidance and direction						
on the development of						
initiatives to help		Consultant,				
address the need		staff				
Identify key priorities in						
the are of claims						
management, create						
shortlist of possible						
initiatives to address the						
needs and begin						
implementation of						
initiatives to address the						
needs. This could						
include						
collating/developing						
appropriate resources to						
help fill gaps in						
knowledge and						
information						
mormation						

Marketing campaign to	Marketing/Outr		\$750	January 22	Awareness created
launch newly	each				through marketing
developed/collated					initiative to promote
resources	Other type:				new claims
					initiatives will
		Consultant			demonstrate the
		and staff			need for this
		and Stan			information. Metrics
					will include open
					rate of marketing
					emails and
					subsequent website
					views

# Part 2: Workplan Measurement Based on all the activities you have completed, please evaluate what outcomes have been achieved, how data was collected (e.g. surveys, interviews, etc.), and whether the outcomes align with your KPIs for the initiative. If the outcome indicator is long term, please provide evidence on what milestones have been achieved at the end of this fiscal year. Outcome Indicator Outcome Type Time Frame Please specify date Data Collection For medium/long term outcomes, evaluate milestones achieved at the end of this fiscal year.



Employers have a greater understanding of claims and feel like their knowledge gaps have been addressed	Knowledge-Based Outcomes Other outcome type:	Medium Term 1~3 years	By March 22	Solicit information via interviews and anecdotal information, as well as inputs from industry and experts	
Employers are able to easily access relevant information	Knowledge-Based Outcomes Other outcome type:	Medium Term 1~3 years	By March 22	Monitor metrics for website to demonstrate how many businesses are accessing the new content	

# Section C: Workplan Template – Initiative 2.2

Based on the initiatives you have identified in the <u>Section B</u>, indicate the key activities you will undertake **under each initiative** (focus on activities that will incur high budget/cost). **Please complete one workplan for each initiative**.

Initiative	Develop and publish content for injury management section on website, based on recommendations from technical advisory committee
Initiative Goal/ Expectation	Up to date information that is easy to access, in order to support employers in understanding injury management

Please fill out below **columns highlighted in blue** when you complete the workplan. The **orange column** needs to be completed at the end of the fiscal year when all activities are completed.

#### Part 1: Workplan Details

Activity Description	Activity Category (Note: this should align with info from your budget template)	Inputs	Budget	Time Frame/ Completion Date	Anticipated Output	Actual Output
Review existing information, gathered through technical advisory committee research, and identify gaps in resources related to injury management.  Work with graphic designer to update existing content and create new materials to enhance resources and publish on website	Marketing/Outreach Other type:	Graphic designer, staff, consultant	\$750	End of August	Updated inventory of resources and content gaps identified  Resources are streamlined via graphic design elements and published on website  Content gaps are filled and resources are updated	
Marketing campaign to promote new resources	Marketing/Outr each Other type:	Consultant	\$1,250	End of September	Eblast/ communication to promote and launch new resources	

#### Part 2: Workplan Measurement

Outcome Indicator	Outcome Type	Time Frame	Please specify date	Data Collection	<ul> <li>For medium/long term outcomes, evaluate milestones achieved at the end of this fiscal year</li> </ul>
Increased employer understanding of injury management and how to access helpful information	Knowledge-Based Outcomes Other outcome type:	Medium Term 1~3 years	By end of March 22 and ongoing	Monitor awareness of injury management best practices (questions received and website views) and anecdotal information received	
Resources are appropriate and being utilized	Behaviour-Based Outcomes Other outcome type:	Short Term <1 year	By end of March 22	Monitor website metrics on an ongoing basis	
Ultimately, injuries are better managed resulting in less time off work	Behaviour-Based Outcomes Other outcome type:	Long term >3 years	Ongoing	Long term analysis of injury and claims data	

## Section C: Workplan Template - Initiative 3.1

Based on the initiatives you have identified in the <u>Section B</u>, indicate the key activities you will undertake **under each initiative** (focus on activities that will incur high budget/cost). **Please complete one workplan for each initiative**.

Initiative	Support tourism and hospitality employers in addressing sexual harassment/violence in the workplace
Initiative Goal/ Expectation	To increase tourism and hospitality employers' understanding of their responsibilities and providing them with necessary resources to address workplace sexual harassment/violence.

Please fill out below **columns highlighted in blue** when you complete the workplan. The **orange column** needs to be completed at the end of the fiscal year when all activities are completed.

#### Part 1: Workplan Details

List the key activities you will undertake in this initiative.

Activity Description	Activity Category (Note: this should align with info from your budget template)	Inputs	Budget	Time Frame/ Completion Date	Anticipated Output	Actual Output
Conduct an environment scan, and solicit feedback from key stakeholders to inform the development of initiatives to reduce sexual harassment/violence in the workplace	Research Other type:	Staff, consultant	\$1,000	End of June 21	Framework for necessary resource development and communications strategy	

You must report outcomes using the same workplan template (outlined below) and submit to WorkSafeBC with the annual report, according to the timeline specified in the funding contract. Please fill out below **columns highlighted in blue** when you complete the workplan. The **orange column** needs to be completed at the end of the fiscal year when all activities are completed.

#### Part 2: Workplan Measurement

this fiscal year.						
Outcome Indicator	Outcome Type	Time Frame	Please specify date	Data Callastian	<ul> <li>For medium/long term outcomes, evaluate milestones achieved at the end of this fiscal year</li> </ul>	

Increased understanding of employer needs leading to development of action plan  Knowledge-Based Outcomes  Other outcome type:	Short Term <1 year	By end of March 22 and ongoing	Industry stakeholders- survey, interviews	
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### **WorkSafeBC Management Comments**

Board Chair Approval		
lan Powell Approval in Principle		Nov 6, 2020
Name	Signature	Date