# BEYOND THE CHECKLIST

Strategic Productivity for Tourism & Hospitality Leaders





#### WHO WE ARE

go2HR is BC's
tourism and
hospitality human
resource and
health & safety
association



Health & Safety



**Human Resources** 

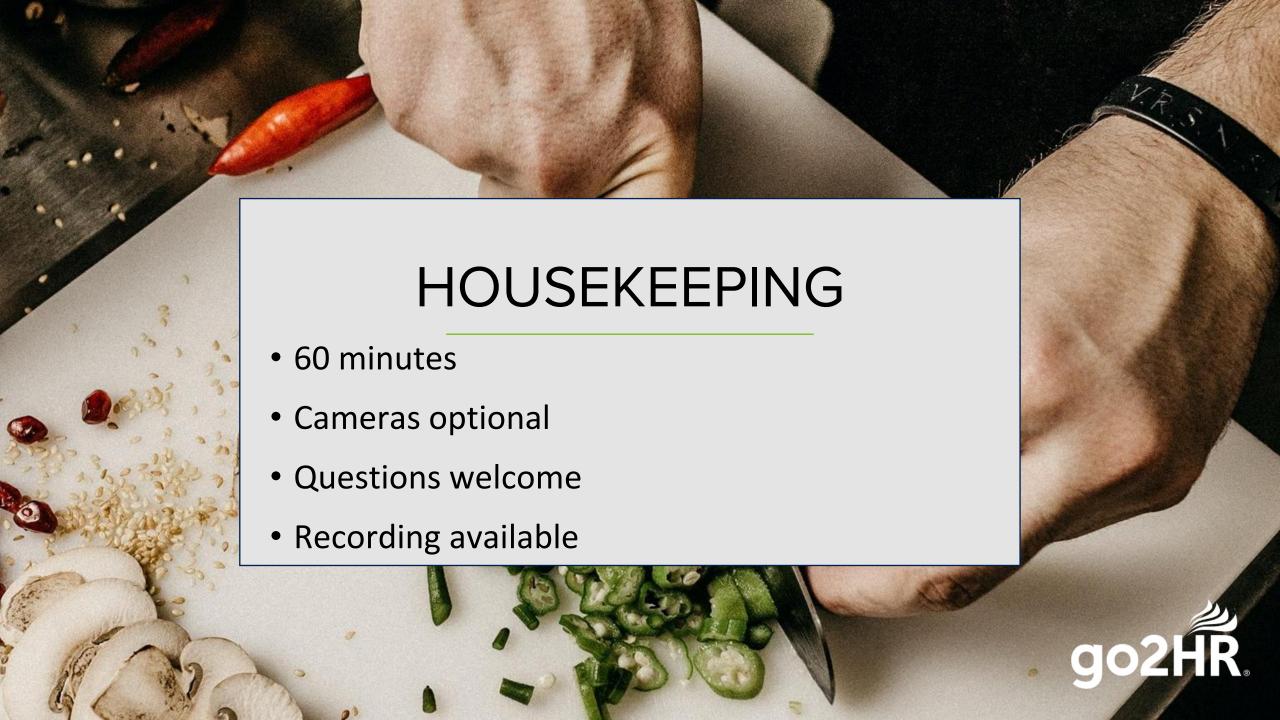


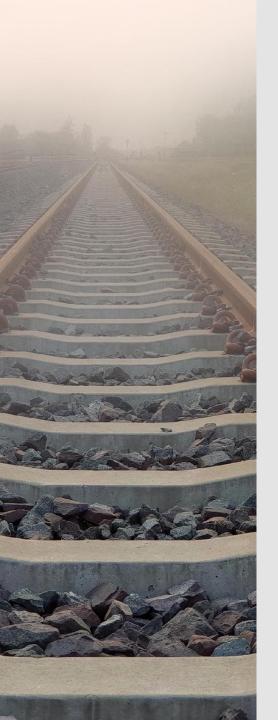
Industry Training



Research and Strategy







#### Today's Journey

- Understanding the reality & stress regulation
- Task prioritization and workload management
- Strategic delegation and team communication
- Energy management and burnout prevention



## The Psychosocial Hazard

- High job demands in hospitality leadership:
  - Too much work, too little time
  - Constant interruptions and emergencies
  - Lack of control over your schedule
  - Insufficient resources
- These are workplace hazards, not personal failings





#### Today's Framework

- Four strategies that work together:
  - Stress regulation for clear decisions
  - Task triage to prioritize effectively
  - Strategic delegation to build capacity
  - Energy management for sustainability



#### Stress Regulation



- The Reality: Constant interruptions and emergencies
- The Cost: Cognitive overload and poor decisions
- The Solution: Quick stress regulation techniques





#### Understanding the Stress Response

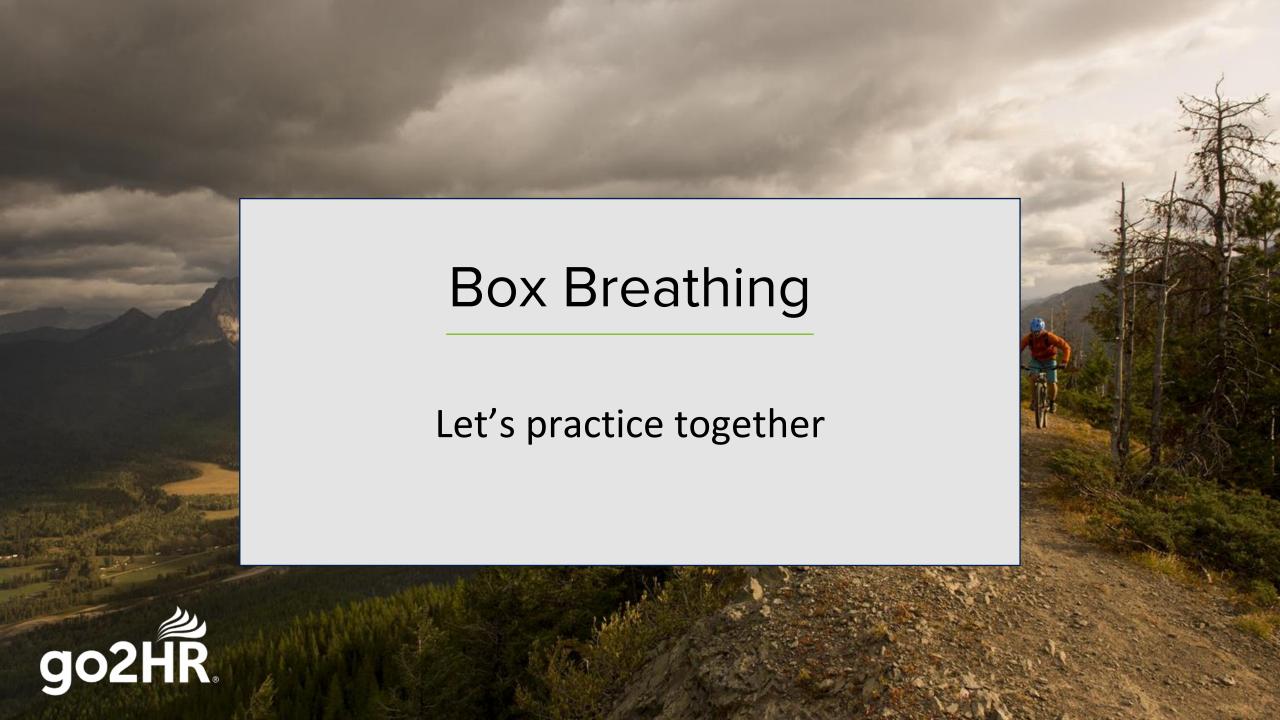
- When stressed, your body activates fight/flight
- Problem: Modern work stress doesn't get resolved
- Stress accumulates between guest issues, staff crises, system failures
- Solution: Actively complete the stress cycle



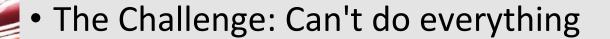
#### Quick Stress Reset Techniques

- 30 seconds to 5 minutes:
  - **Box breathing:** 4-4-4 pattern
  - Progressive muscle relaxation: Tense and release
  - **Brief movement:** Walk or stretch
  - Cold water: Face or wrists
  - 5-4-3-2-1 grounding: Engage senses





#### Task Triage



• The Reality: Must make strategic choices

• The Framework: NOW-SOON-LATER-NOPE

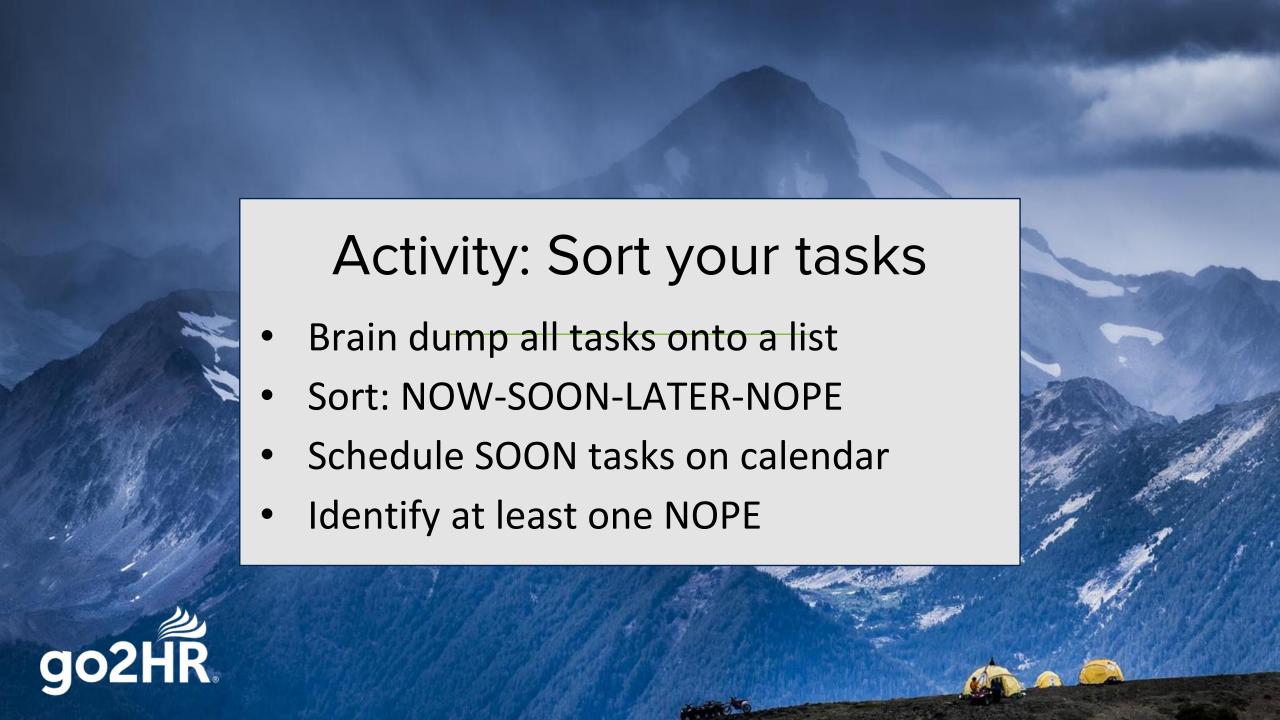




#### NOW-SOON-LATER-NOPE Framework

- NOW = Do today/this shift (true deadline, high impact, only you)
- SOON = Do this week (important, schedule it)
- LATER = Do eventually (assign specific future date)
- NOPE = Don't do (eliminate, delegate, decline, automate)

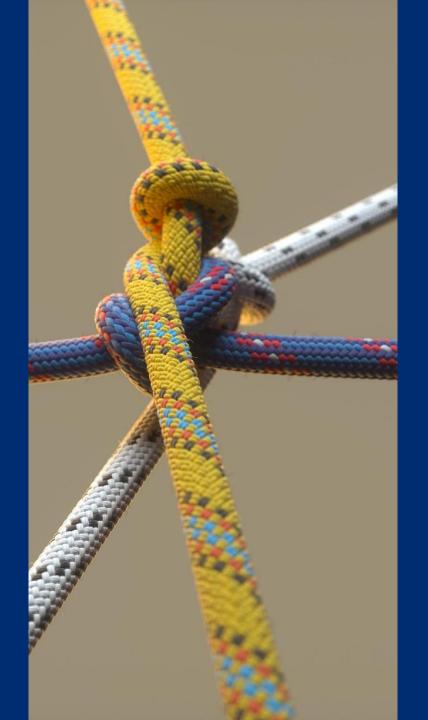




#### Managing New Demands

- When new tasks arrive:
  - Pause (don't auto-yes)
  - Sort: NOW-SOON-LATER-NOPE?
  - Check capacity
  - Communicate trade-offs
  - Add to appropriate category





#### Strategic Delegation

- Why it matters:
  - Reduces your overload
  - Develops team capability
  - Creates backup systems
  - Protects wellbeing for everyone





#### What to Delegate

#### • Delegate:

- Recurring tasks (high ROI)
- Tasks others can do 80% as well
- Skill-building opportunities
- Many SOON and LATER tasks

#### Keep:

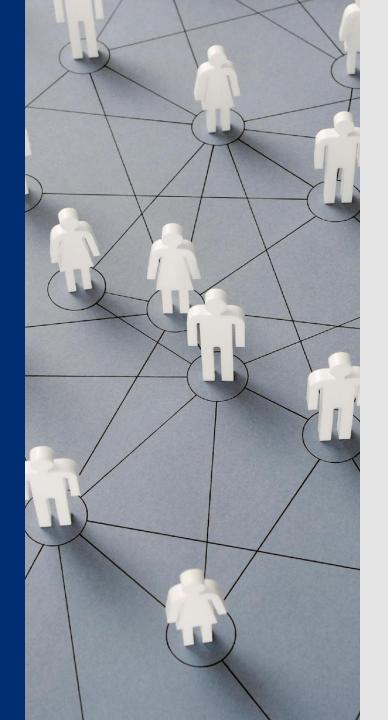
- Strategic decisions requiring your authority
- Sensitive personnel matters
- Key stakeholder relationships



#### Effective Delegation

- Five steps:
  - Define clear outcome and standards
  - Explain why it matters (context)
  - Provide resources and authority
  - Set check-in points
  - Give feedback



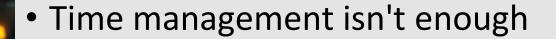


#### Aligning Team Priorities

- Help your team triage:
  - What are their NOW tasks?
  - What SOON tasks need scheduling?
  - What moves to LATER?
  - What's their NOPE?
- Regular capacity conversations
- Clarity reduces stress



#### **Energy Management**



Energy fluctuates (daily, weekly, seasonally)

Match tasks to energy levels

Build in Energy Boosters throughout the day





#### Six Categories of Energy Boosters

- Aim for 5-15 minutes, in each:
  - **Physical:** Walk, stretch, hydrate, snack
  - Mental: Change scenery, different task type
  - **Emotional:** Gratitude, positive interaction, humor
  - Social: Meaningful conversation, connection
  - Creative: Music, variety, learning
  - Spiritual: Nature, reflection, values alignment



#### Create Your Own Energy Menu

- Identify 2-3 Energy boosters in each category that:
  - Actually energize YOU (not "should")
  - Are realistic at work
  - Take 15 minutes or less
  - Require minimal setup
- Practice 2-3 of the energy boosters that you identified, every day





#### **Burnout Prevention**

- Early warning signs:
  - Constant exhaustion despite rest
  - Cynicism or detachment
  - Reduced accomplishment
  - Increased irritability, physical symptoms
- Sustainable practices:
  - Define "emergency" clearly
  - Set some communication windows
  - Take breaks during shifts
  - Use vacation time
  - Model healthy practices





#### **Priority Alignment Conversations**

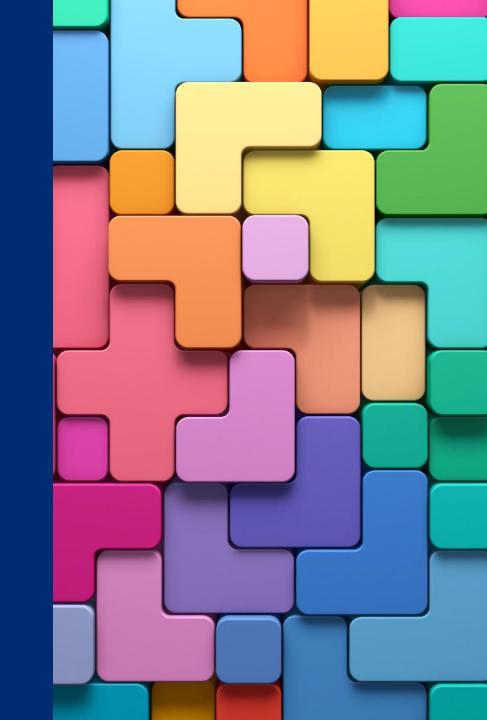
- Weekly check-in with supervisor:
  - "Here's my focus this week"
  - "Does this align with your priorities?"
  - "If X becomes urgent, I'd need to shift Y"
- Gives you cover for boundaries
- Makes trade-offs visible



#### Putting It All Together

- Daily practice:
  - Morning: Self check-in, sort tasks (NOW-SOON-LATER-NOPE)
  - Throughout: Stress resets + energy boosters
  - New demands: Apply triage
  - Look for delegation opportunities
  - Regular team and supervisor check-ins







#### Your Next Steps

- Commit to:
  - Try one stress reset technique daily
  - Sort tasks: NOW-SOON-LATER-NOPE
  - Block time for SOON tasks
  - Identify one delegation opportunity
  - Use 2-3 energy boosters daily
  - Have one priority conversation
- Download the participant handbook





#### Remember

- High job demands are psychosocial hazards
- You're not failing you're managing real challenges
- Small changes compound over time
- Protecting your wellbeing protects your effectiveness
- You deserve to feel good while doing great work





# Psychological Health & Safety (PHS) Advisory Services



#### 1:1 Support to help Industry Employers:

- Identify PHS hazards (e.g. bullying, harassment, violence, conflict, working alone) & manage risks
- Integrate PHS within existing OHS program
- Promote a psychologically safe workplace culture (e.g. open communication & worker engagement)
- Support workplace mental health challenges (e.g. stress, burnout)
- Recommend mental health & PHS training (e.g. People Working Well, Mental Health First Aid)
- Provide PHS & workplace mental health resources (e.g. Critical Incident Response program, BounceBack BC, EAP)

Let's Meet! Contact us





If you are in need of immediate assistance please dial 9-1-1 or 9-8-8. You're not alone in this journey. Find more trusted local resources.

People Working Well

Mental Health for V

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# People Working in Tourism & Hospitality

We want to help you and your workplace get the right support for mental health. Let's keep our communities strong together.

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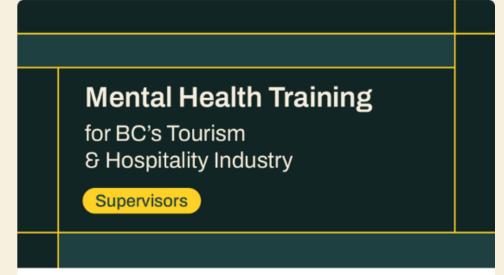


## People Working Well Training

Free, flexible, bite-sized, interactive courses for people working in tourism and hospitality



BC Tourism & Hospitality - Workers



BC Tourism & Hospitality - Supervisors & Managers

# Q&A Let's Share in problemchat or solve unmute together



# THANK YOU

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